













### Longest Range

#### ROAD&TRACK

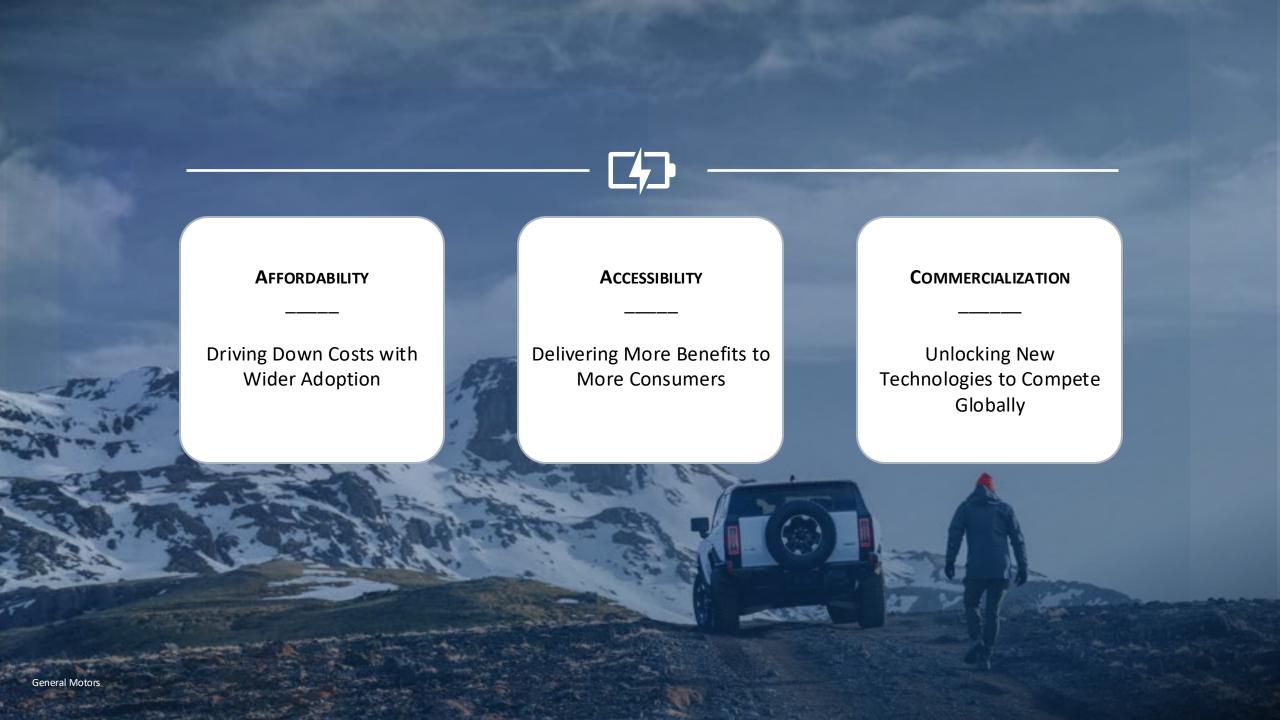
General Motors Drove a Chevrolet Silverado EV More than 1000 Miles on a Single Charge



## Most Affordable







#### GM's battery strategy objectives



Build on our battery cost leadership

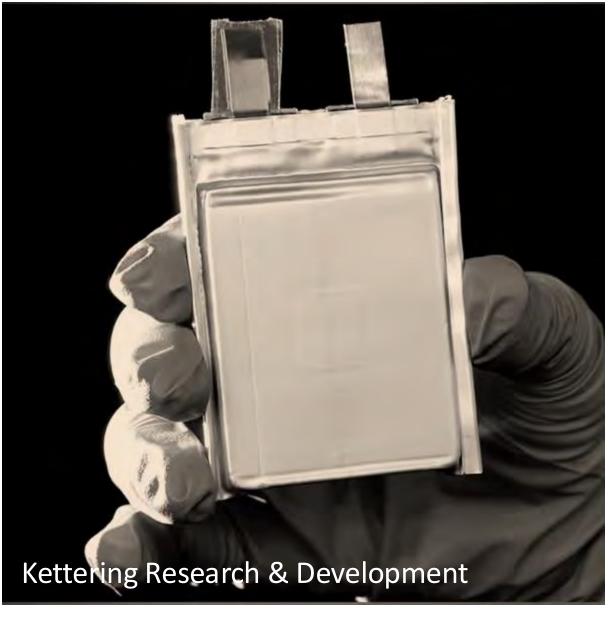


Continuously improve performance

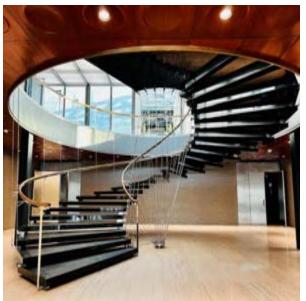


North American battery independence















#### Wallace Battery Cell Innovation Center

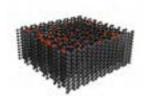
Warren, Michigan

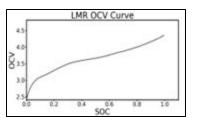


# Speed and Agility through AI and Virtualization

#### **Theoretical and Empirical Inputs**

Coin cells, small pouch cells, literature searches, and atomic-level simulations serve as first-principals inputs to more complex models













Research

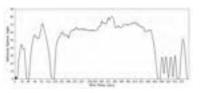
#### **Intermediate Simulations**

Sub-system models and manufacturing digital twins ensure requirements are decomposed to components that they be manufactured with quality









Development

#### **Full Scale Simulations**

Full scale simulations confirm customer performance requirements are met





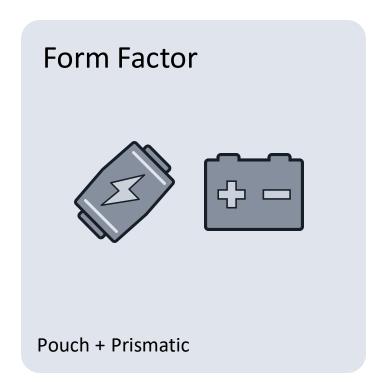


Commercialization



#### Battery strategy levers

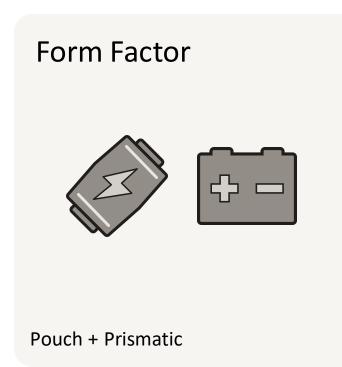
New battery formats to increase customer choice and lower costs

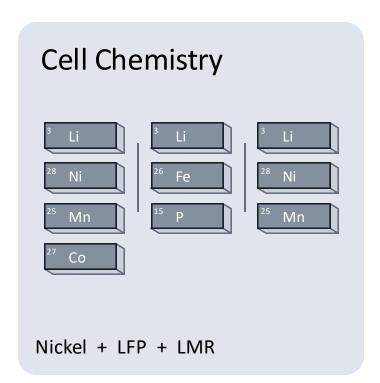




#### Battery strategy levers

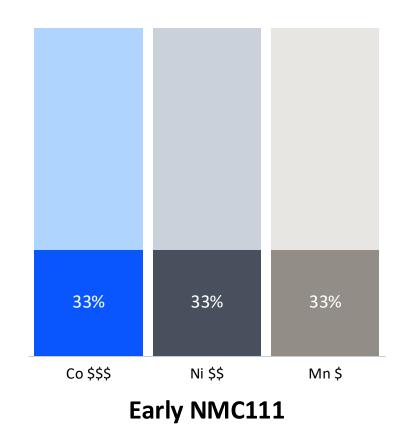
New battery chemistries to increase customer choice and lower costs



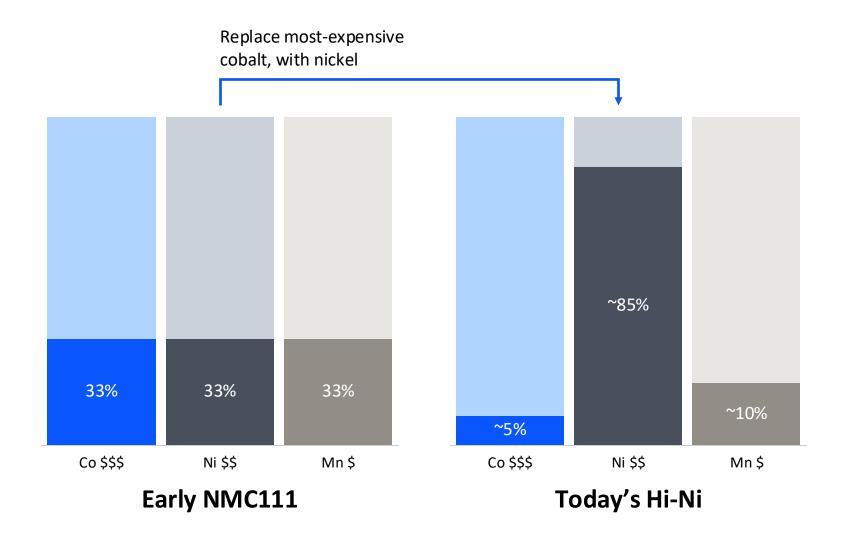




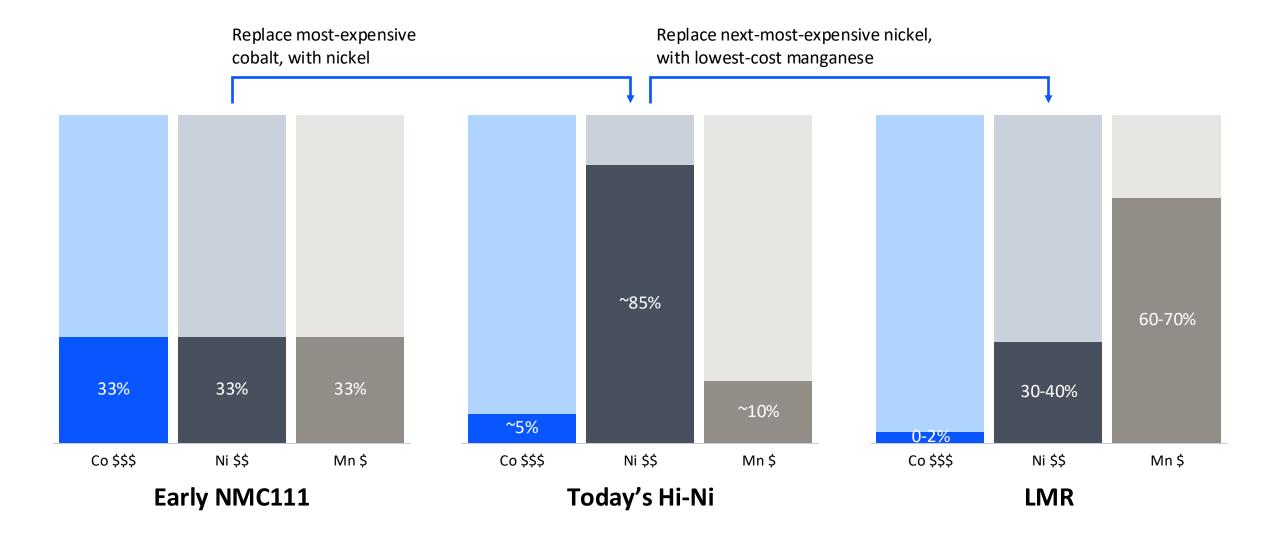
#### Lithium Manganese-Rich (LMR)



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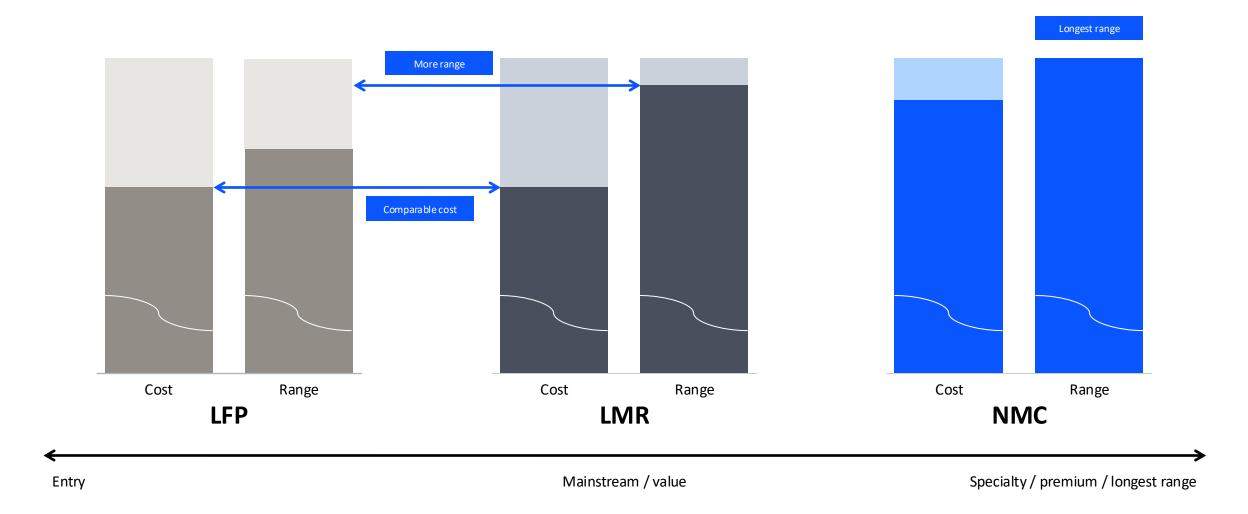


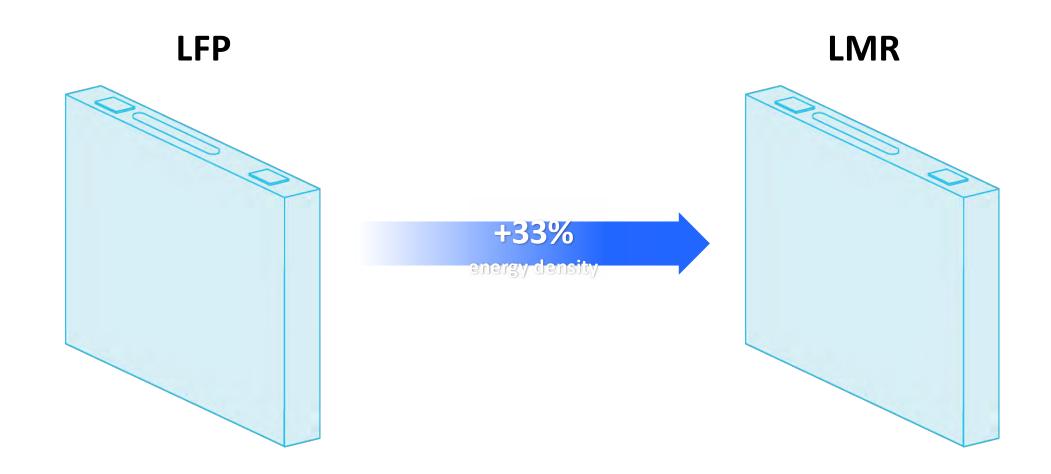
#### Lithium Manganese-Rich (LMR)



#### Flexible chemistries to meet customer needs

Deliver the best mixture of range, performance, and cost







LMR can expand further across the portfolio GM-projected over Cost comparable to LFP

>400

Mile-range with LMR chemistry

General Motors



GM second life batteries are *already* powering one of the largest micro-grids on the planet





## Growing North American Charging Infrastructure









## Building an American Battery Value Chain



U.S.-BASED BATTERY
CELL MANUFACTURING

LOCALIZING LOW COST
BATTERY TECHNOLOGY

NEXT-GEN ANODES AND CATHODES

**BATTERY PRECURSORS** 

ELECTROLYTES & SEPARATORS

RAW MATERIALS AND BATTERY RECYCLING

